State of Alabama Department of Youth Services

ANNUAL REPORT

FY 2002

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REPORT

Children First funds continued to be an essential part of the Department of Youth Services budget in the 2002 fiscal year. This funding allowed the department to reduce waiting lists of committed youth and establish special programs.

The funding, first provided to the department in the 2000 fiscal year, has grown from expenditures of \$500,000 in 2000 to expenditures of \$7.6 million in 2002. Any unused amounts remain in the Children First Trust Fund for future use.

Due to successful stewardship of these funds, the department has had a remaining positive balance in each of the three funding years. These rollover funds may be used in subsequent years to meet growing needs.



Student in Counseling

Some of the programs funded by Children First include such specialized placement for DYS youths as wilderness programs and alcohol and drug treatment. Also, new sites for D.A.Y. Programs have been added.

Several retirements were announced during the second quarter of FY 2002. Dr. John Rickicki, the Executive Assistant to the Director of the Department of



Dr. Rickicki

Youth Services, and a 26 year veteran of the agency, retired in January, 2002. Mr. George Graham, a DYS Board member since 1985, and Director of Coosa Valley Youth Services, also retired in 2002. Mr. Graham was secretary to the Board and a member of the Finance and Budget Committee for many years.

The newly established Facility Administrator's Council began meeting in 2002. The group, comprised of campus superintendents, will meet on a quarterly basis to discuss issues relevant to their new responsibilities on each campus.

The Employee Council was also expanded during the second quarter to include a more representative group from among the various employee classes within the department. This allowed more staff members to participate in discussions regarding agency operations and decision making.

During March, the group homes in Gadsden and Mobile were reaccredited by the American Correctional Association, as were the North Alabama and Montgomery group homes. This was accomplished through the hard work of dedicated staff.

In June, 2002 the Office of Licensing and Standards was established. These activities had formerly operated under the auspices of the Community Services Division.

Also in June, the Director reported on the progress of important "multi agency" projects in which the department had taken an active role. The Agency worked closely with the Mobile Boys and Girls Clubs to request funds from the Department of Justice's "Going Home" project. This project provides funds to establish links between institutions and programs in the community to better prepare students for their return to the community.



Going Home

The second involved the Department of Youth Services, the Department of Mental Health and the Department of Human Resources working together to secure approval from the Finance Director to pool Children First funds to establish local projects to assist families which find themselves in need of services of more than just one agency. Local communities having completed needs assessments could apply for funds to address identified needs for families requiring multiple levels of services.

At the June meeting, the Director introduced Evelyn Myles to the Board. Ms. Myles, a teacher at the Sequoyah School on the Chalkville Campus,

brought quilts that her students had made in her Family Consumer Science



Ouilts

class. Over an eighteen month period, her class had sewn fifty-two quilts. This was especially impressive considering that the students only worked on the quilts once a week. The students also made pot holders and scrapbooks in her class, and decided to name themselves the "Angelic Sew and Sews." Ms. Myles also took the opportunity to teach her students math, science, and art while they were quilting and sewing.

In the Family Life Program, the students learn how to prepare meals, pay bills, take care of children, and find an apartment. Her students even planned and prepared a meal for the Advisory Board members at Chalkville to thank them for their concern and assistance.

In September, three new Board members were introduced to the Board. The first was Bishop Larry Kirkland who was appointed to represent the Sixth Congressional District.

Ms. Frankye Underwood, a life long educator, was also appointed to the Board to represent the Fourth Congressional District. She lives in Jasper, Alabama, and is also on the Jasper City School Board.

The third new board member introduced was Mr. Willie Jones. Mr. Jones is the Director of The Cleveland Avenue YMCA. He represents the

Second Congressional District. Mr. Jones is also very active with the Montgomery Chamber of Commerce.

At the same meeting the Board recognized Mr. David Swaim and his many contributions to the department. Mr. Swaim was appointed to the Youth Services Board 1996, representing the Second Congressional District. He was elected Chairman of the Board on December 4, 1997, and in this capacity, continued to demonstrate the outstanding leadership qualities for which he was elected.

Also at the September Board meeting, the Director announced that the "Going Home" project had been awarded a one million dollar grant from the Federal government. This will be a demonstration project with the Mobile County Juvenile Court and the Boys and Girls Club of South Alabama.

The Director also announced the name of the joint project sponsored by the Department of Mental Health, the Department of Human Resources and the Department of Youth Services. The joint project would be known as "Our Kids." Applications had already been received from throughout the state and awards for the local community projects would be announced shortly. The Director commended the extra efforts of the Agency's primary liaison for the "Our Kids" project, Ms. Anita Boswell. The projects would provide support to families to prevent youth from being placed in state custody.

Dr. John Stewart, Superintendent of Education, reported to the Board about his recent trip to Russia. Dr. Stewart and others from the Center for Law & Civic Education traveled to Russia to meet with citizens of Russia from the Ukraine to discuss an organization known as Civitas. Civitas, an international organization for civic education in schools, helps

educators and students understand the importance of being actively involved in government.



Dr. Stewart with Ukrainian Students

Dr. Stewart had the opportunity to visit schools as well as a youth correctional facility while he was there. Educators from the Ukraine would be coming to the United States in November and would tour two of our facilities in Birmingham.

The Licensing and Standards
Division was completing its staffing in
the last quarter of the fiscal year. At this
point, there were six staff members
licensing and reviewing programs, which
consisted of two program directors and
four human resource coordinators.

Mr. Wayne Booker also provided an overview of the agency's population in the last meeting of the fiscal year. He explained that older males were currently assigned to the Mt. Meigs Campus. Younger males were assigned to the Vacca Campus and females of all ages were assigned to the Chalkville Campus

YOUTH SERVICES BOARD MEMBERSHIP

Mr. David Swaim 205 Walnut Drive Enterprise, AL 36330 Senator Bill Armistead 6 Brush Creek Farms Columbiana, AL 35051 Mr. Richard Lee 930 Vestavia Drive Decatur, AL 35603

Resentative Mac Gipson 507 Cook Road Prattville, AL 36617 Mr. Charles Smith 1280 Sweetwood Court Auburn, AL 36830 Senator Sundra Escott-Russell Post Office Box 8343 Birmingham, AL 35218

Mr. Bill Fuller Commissioner, Alabama Department of Human Resources 50 North Ripley Street Montgomery, AL 36130 Mr. Tony Petelos 5178 Sapphire Ridge Hoover, AL 35244 Dr. Ed Richardson State Superintendent State Department of Education 50 North Ripley Street Montgomery, AL 36130

Mr. F. Drennon Smithson 494 County Road 1354 Vinemont, AL 35179

Judge William Ryan Hale County Dist Court 2315 Costarides Street Mobile. AL 36617 Bishop T. Larry Kirkland 2120 Park Brook Lane Birmingham, Alabama 35215 Mr. M. L. (Red) Turnipseed Chilton County Juvenile Court Post Office Box 1271 Clanton, AL 35045

Mr. Roy (Pat) Vice 408 Croy Lane Linden, AL 36748

Ms. Frankye H. Underwood Post Office Box 2144 Birmingham, AL 35502 Representative Thad McClammy Post Office Box 250776 Montgomery, AL 36125

Dr. Donald Williamson State Health Officer Department of Public Health Post Office Box 303017 Montgomery, AL 36130

Mr. Norm Davis, Director Alabama Department of Economic & Community Affairs 401 Adams Avenue Montgomery, AL 36130 Ms. Barbara A. Brown Court Referee Suite 108, Bay Haas Building 1150 Government Street Mobile, AL 36604

Ms. Kathy Sawyer Alabama Department of Mental Health 100 North Union Street Montgomery, AL 36103 Mr. Willie Jones Executive Director Cleveland Avenue YMCA 1201 Rosa Parks Avenue Montgomery. AL 36108 Ms. Anne Payne, Director Alabama Department of Economic & Community Affairs 401 Adams Avenue Montgomery, AL 36130

DEPARTMENT LAND HOLDINGS

| Facility | County | Acreage |
|-----------------------|------------|---------------------|
| Autauga Campus | Autauga | 63.07± (1) |
| Birmingham Lots | Jefferson | $.36\pm$ (2) |
| Chalkville Campus | Jefferson | $575.16\pm$ (3) |
| Jemison Group Home | Chilton | $38.46\pm$ (1) |
| Colbert County Lots | Colbert | $8.10\pm$ (2) |
| Montgomery Group Home | Montgomery | $6.17\pm$ (1) |
| Mt. Meigs Complex | Montgomery | $780.53\pm$ (4) (5) |
| Troy Group Home | Pike | $1.04\pm$ (1) |
| Vacca Campus | Jefferson | $178.06\pm$ (2) |
| TOTAL ACREAGE | | 1,650.95± (5) |

- (1) 1991 Survey by Robert Meadows, Alabama Department of Conservation
- (2) 1998 Report of the Alabama Department of Conservation
- (3) 1997 Survey by Sain & Associates and Robert Meadows
- (4) 1997 Survey by Larry Speaks
- (5) 2002 Land Sale to DOT



CHALKVILLE CAMPUS

PRIVATE PROVIDERS

Alabama Clinical Schools Jefferson County

The Bridge-Steps Mobile County

Alabama Youth Home (Westover) Shelby County

The Bridge-Boys' Group Home Etowah County

Alabama Youth Home (Wetumpka) Elmore County

The Bridge-Girls' Group Home Morgan County

Big Brothers Home Away From Home Houston County

The Bridge-Wilderness Program Etowah County

Bradford Oak Mountain Shelby County

The Bridge-Alcohol & Drug Abuse Etowah County

Dorothy's House of Grace Houston County

Three Springs-Tuskegee Macon County

First Corrections Corporation Barbour County

Three Springs-Madison Madison County

Lee County Youth Development Lee County

Ramsay Youth Services Houston County

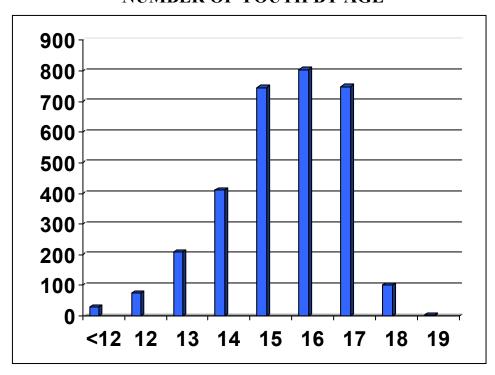
New Hope Clinical Enterprises Montgomery County West Alabama Youth Services Hale County

PRIVATE PROVIDER LOCATIONS



| YOUTH ADMITTED BY AGE | | | |
|---|---|--|-----------------------|
| <12 YR. 12 YR. 13 YR. 14 YR. 15 YR. 16 YR. 17 YR. 18 YR. 19 YR. | 28 74 209 411 746 805 749 101 3 | 0.90 2.37 6.69 13.15 23.86 25.75 23.96 3.23 0.10 | % % % % % |
| TOTAL | 3,126 | 100.00 | % |

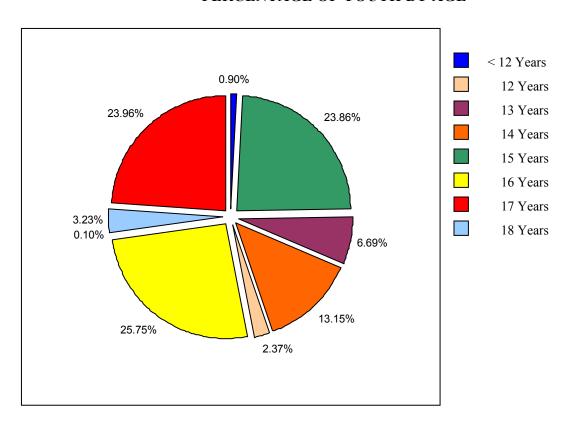
NUMBER OF YOUTH BY AGE



YOUTH BY AGE

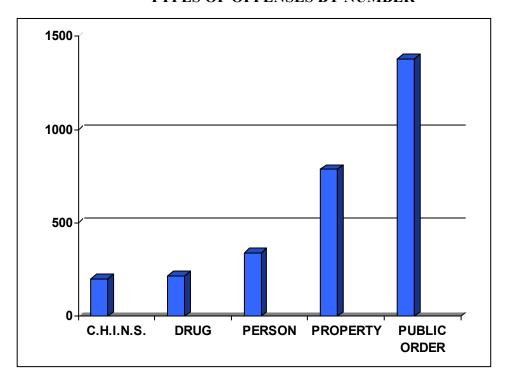
| YOUTH ADMITTED BY AGE | | | |
|---|---|--|-----------------------|
| <12 YR. 12 YR. 13 YR. 14 YR. 15 YR. 16 YR. 17 YR. 18 YR. 19 YR. | 28 74 209 411 746 805 749 101 3 | 0.90 2.37 6.69 13.15 23.86 25.75 23.96 3.23 0.10 | % % % % % |
| TOTAL | 3,126 | 100.00 | % |

PERCENTAGE OF YOUTH BY AGE



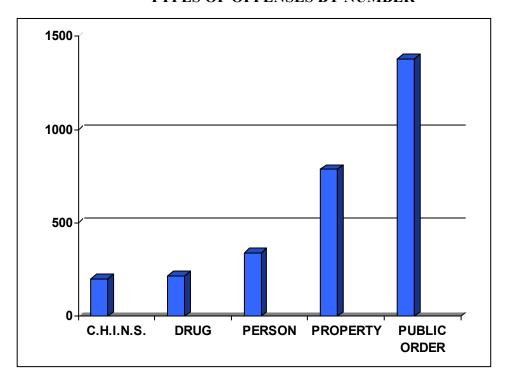
| TYPE OF OFFENSES | | | |
|------------------|-------|-------|---|
| C.H.I.N.S. | 200 | 6.84 | % |
| DRUG | 217 | 7.42 | % |
| PERSON | 339 | 11.59 | % |
| PROPERTY | 788 | 26.95 | % |
| PUBLIC ORDER | 1,380 | 47.20 | % |
| | | | |

TYPES OF OFFENSES BY NUMBER



| TYPE OF OFFENSES | | | |
|------------------|-------|-------|---|
| C.H.I.N.S. | 200 | 6.84 | % |
| DRUG | 217 | 7.42 | % |
| PERSON | 339 | 11.59 | % |
| PROPERTY | 788 | 26.95 | % |
| PUBLIC ORDER | 1,380 | 47.20 | % |
| | | | |

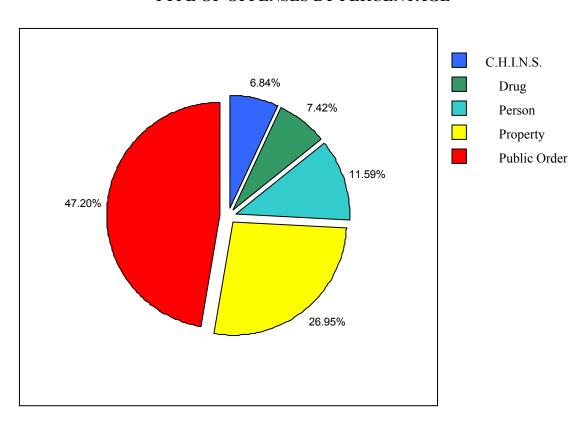
TYPES OF OFFENSES BY NUMBER



TYPE OF OFFENSES

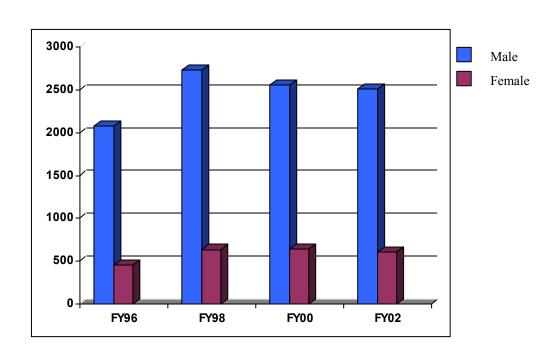
| TYPE OF OFFENSES | | | |
|------------------|-------|-------|---|
| C.H.I.N.S. | 200 | 6.84 | % |
| DRUG | 217 | 7.42 | % |
| PERSON | 339 | 11.59 | % |
| PROPERTY | 788 | 26.95 | % |
| PUBLIC ORDER | 1,380 | 47.20 | % |
| | | | |

TYPE OF OFFENSES BY PERCENTAGE



| NUMBER OF YOUTH BY GENDER | | | | | |
|---------------------------|-------|-------|-------|-------|--|
| 1996 1998 2000 2002 | | | | | |
| MALES | 2,082 | 2,737 | 2,554 | 2,515 | |
| FEMALES | 450 | 636 | 641 | 611 | |

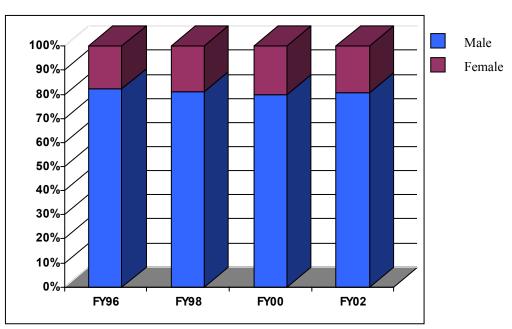
NUMBER OF YOUTH BY GENDER



YOUTH BY GENDER

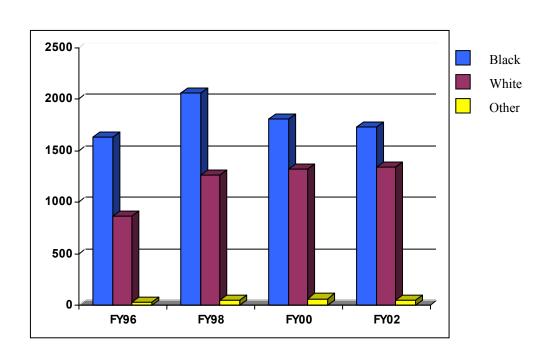
| PERCENTAGE OF YOUTH BY GENDER | | | | |
|-------------------------------|--------|--------|--------|--------|
| 1996 1998 2000 2002 | | | | |
| MALES | 82.23% | 81.14% | 79.94% | 80.45% |
| FEMALES | 17.77% | 18.86% | 20.06% | 19.55% |

PERCENTAGE OF YOUTH BY GENDER



| PERCENTAGE OF YOUTH BY GENDER | | | | |
|-------------------------------|-------|-------|-------|-------|
| | 1996 | 1998 | 2000 | 2002 |
| BLACK | 1,638 | 2,060 | 1,806 | 1,734 |
| WHITE | 867 | 1,268 | 1,326 | 1,340 |
| OTHER | 27 | 45 | 63 | 52 |
| | | | | |

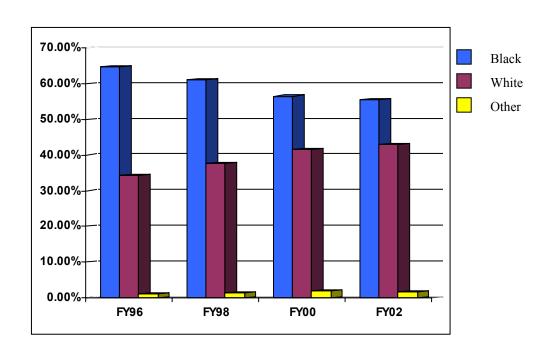
NUMBER OF YOUTH BY RACE



YOUTH BY RACE

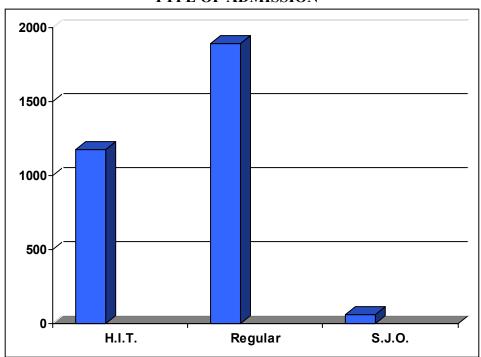
| PERCENTAGE OF DYS YOUTH BY RACE AND YEAR | | | | |
|--|--------|--------|--------|--------|
| | 1996 | 1998 | 2000 | 2002 |
| BLACK | 64.69% | 61.07% | 56.53% | 55.47% |
| WHITE | 34.24% | 37.59% | 41.50% | 42.87% |
| OTHER | 1.07% | 1.33% | 1.97% | 1.66% |
| | | | | |

PERCENTAGE OF YOUTH BY RACE



| TYPE OF A | ADMISSION | | |
|---------------------------|-----------|-------|---|
| H.I.T. (Boot Camp) | 1,174 | 37.56 | % |
| Regular DYS | 1,890 | 60.46 | % |
| Serious Juvenile Offender | 62 | 1.98 | % |
| | | | |

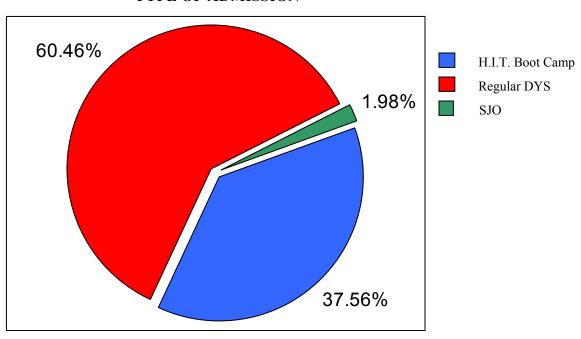
TYPE OF ADMISSION



TYPE OF ADMISSION

| TYPE OF ADMISSION | | | | | | | |
|---------------------------|-------|-------|---|--|--|--|--|
| H.I.T. (Boot Camp) | 1,174 | 37.56 | % | | | | |
| Regular DYS | 1,890 | 60.46 | % | | | | |
| Serious Juvenile Offender | 62 | 1.98 | % | | | | |
| | | | | | | | |

TYPE OF ADMISSION



YOUTH SERVICES FINANCIAL STATEMENT

| | Fiscal Year 1998 | Fiscal Year 1999 | Fiscal Year 2000 | Fiscal Year 2001 | Fiscal Year 2002 |
|--------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| REVENUES | | | | | |
| General Fund | 22,573,108 | 23,528,108 | 22,663,151 | 16,405,629 | 16,655.629 |
| Children First Trust Fund | | | 1,250,000 | 3,310,908 | 6,265,069 |
| AL Special Education Trust Fund | 46,525,216 | 45,657,319 | 48,592,174 | 48,437,036 | 48,593,170 |
| Special Revenue | 1,714,205 | 3,237,620 | 3,753,445 | 4,987,930 | 2,752,567 |
| TOTAL FUNDS AVAILABLE | 70,812,529 | 72,423,047 | 76,258,770 | 73,141,503 | 74,266,435 |
| EXPENDITURES | | | | | |
| Personnel Costs | 20,008,844 | 20,959,109 | 20,866,365 | 21,569,083 | 21,849,992 |
| | | 5,080,827 | | | |
| Employee Benefits | 5,164,614 | * * | 5,795,538 | 6,271,126 | 6,538,571 |
| Travel In-State | 302,415 | 330,715 | 264,794 | 213,009 | 241,861 |
| Travel Out-of-State | 24,000 | 24,079 | 22,808 | 26,557 | 16,180 |
| Repairs and Maintenance | 543,477 | 764,170 | 337,668 | 1,275,879 | 236,320 |
| Rentals and Leases | 246,784 | 227,077 | 191,481 | 124,251 | 175,044 |
| Utilities and Communications | 1,266,177 | 1,237,446 | 1,335,458 | 1,508,289 | 1,446,718 |
| Professional Services | 19,350,497 | 19,063,210 | 16,389,446 | 17,555,924 | 20,392,604 |
| Operating Expenses | 1,591,909 | 1,366,802 | 1,336,179 | 1,207,718 | 1,415,844 |
| Transportation Equip Operations | 101,128 | 105,738 | 116,516 | 117,015 | 93,740 |
| Grants and Benefits | 21,223,840 | 21,874,948 | 22,951,567 | 18,944,690 | 19,313,296 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Transportation Equip Purchases | 58,272 | 24,900 | 208,802 | 81,013 | 67,326 |
| Other Equipment Purchases | 212,199 | 94,396 | 124,322 | 101,983 | 153,635 |
| TOTAL EXPENDITURES | 70,094,156 | 71,153,417 | 69,940,944 | 68,996,537 | 71,941,131 |
| LESS SPECIAL REVENUE CARRIED OVER | 440,870 | 12,448 | 2,472,303 | 3,457,107 | 1,553,063 |
| LESS REVERSIONS | 277,503 | 1,257,182 | 3,845,523 | 687,859 | 772,241 |
| BALANCE UNENCUMBERED | 0 | 0 | 0 | 0 | 0 |

SCHOOL DISTRICT FINANCIAL STATEMENT

| | Fiscal Year 1998 | Fiscal Year 1999 | Fiscal Year 2000 | Fiscal Year 2001 | Fiscal Year 2002 |
|--------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| REVENUES | | | | | |
| General Fund | 0 | 0 | 0 | 0 | 0 |
| AL Special Education Trust Fund | 8,985,085 | 6,043,582 | 6,803,120 | 6,737,490 | 6,538,548 |
| Special Revenue | 539,599 | 492,238 | 460,699 | 396,083 | 657,878 |
| TOTAL FUNDS AVAILABLE | 9,524,684 | 6,535,820 | 7,263,819 | 7,133,573 | 7,196,426 |
| EXPENDITURES | | | | | |
| Personnel Costs | 4,033,271 | 4,418,070 | 4,294,120 | 4,669,910 | 4,579,644 |
| Employee Benefits | 926,954 | 860,877 | 981,331 | 1,095,005 | 1,110,202 |
| Travel In-State | 24,271 | 27,759 | 17,643 | 11,364 | 26,273 |
| Travel Out-of-State | 0 | 0 | 4,869 | 0 | 20,273 |
| Repairs and Maintenance | 1,297 | 2,299 | 5,275 | 1,360 | 713 |
| Rentals and Leases | 38,516 | 34,144 | 23,563 | 17,456 | 15,275 |
| Utilities and Communications | 2,104 | 14,071 | 1,959 | 13,654 | 16,507 |
| Professional Services | 152,424 | 248,392 | 601,657 | 494,832 | 495,890 |
| Operating Expenses | 194,958 | 163,384 | 166,080 | 109,206 | 255,730 |
| Transportation Equip Operations | 1,345 | 4,228 | 2,004 | 3,275 | 2,219 |
| Grants and Benefits | 4,093,228 | 400,000 | 450,000 | 398,650 | 398,650 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Transportation Equip Purchases | 8,275 | 0 | 0 | 0 | 0 |
| Other Equipment Purchases | 47,009 | 6,694 | 62,749 | 65,978 | 66,149 |
| TOTAL EXPENDITURES | 9,523,652 | 6,179,918 | 6,611,250 | 6,880,690 | 6,967,252 |
| | | | | | |
| LESS SPECIAL REVENUE CARRIED OVER | 0 | 0 | 0 | 0 | 0 |
| LESS REVERSIONS | 1,032 | 355,902 | 652,569 | 252,883 | 229,174 |
| BALANCE UNENCUMBERED | 0 | 0 | 0 | 0 | 0 |

MISSION STATEMENT

The mission of the Alabama Department of Youth Services is to enhance public safety by holding juvenile offenders accountable through the use of institutional, educational, and community services that balance the rights and needs of the victims, communities, courts, and offenders.

Goals

Provide juvenile justice services within the framework of professional juvenile justice standards, legislative intent, and available resources.

Hold juveniles accountable and responsible for their actions and teach them the consequences of their behavior.

Provide juvenile offenders opportunities to change behaviors based on an assessment of individual needs.

Place all juvenile offenders in a clean and safe environment that promotes dignity, responsibility, self-esteem, respect, and a positive educational experience.

Promote the efficient use of resources by providing the least restrictive environment for the juvenile while protecting the community.

Forge partnerships within the juvenile justice system, the community, and the public and private sector.

Promote public trust and confidence through the efficient stewardship of public funds.

Require employees at all levels to be positive role models for juveniles.

Support continuing staff professionalism through the provision of training opportunities.

DIRECTORY

Executive Director - J. Walter Wood, Jr.

Executive Assistant to the Director — Jan Grant Legal Counsel – William J. Samford, II Community Services Division– Anita Boswell, Adm.

Institutional Services Division – G. Wayne Booker, Adm.

Support Operations Division - Allen L. Peaton, Adm.

Superintendent of Education – John C. Stewart, Ed. D.

Licensing and Standards - Roberts Mathews, Adm.

ORGANIZATIONAL CHART

